Appendix E: Performance Indicators

Four key performance indicators will be used to drive performance in the department through 2014 and 2015.

In addition to these four indicators, which seek to give a broad overview of our performance, additional performance indicators will be monitored. Below they are listed and the people who will collect the information, monitor and act on the indicators are specified.

Business performance indicators

| Indicator | Compiled by | Reviewed by |
|----------------------------------|--------------------------------------|--|
| Sickness absence statistics | HR Business Partner | SMT quarterly |
| Energy consumption | Energy wardens at sites | Sustainability Improvement Group |
| Purchase order processes data | CLPS | Finance Improvement Group and SMT quarterly |
| Monthly budget reports | Chamberlain's department | Budget managers, Director, Departmental Business Manager and Chamberlain's quarterly |
| Service response standards | Town Clerk's | SMT quarterly |
| Freedom of Information responses | Departmental Business Manager | SMT quarterly (on exception basis) |
| H&S Accident Reporting | Technical Manager | Health and Safety Improvement Group quarterly |
| Website visits | Marketing and Development Manager | Interpretation Improvement Group quarterly |

Cemetery and Crematorium indicators

| Indicator | Compiled by | Reviewed by |
|-----------------------|----------------|--------------------------|
| Maintain market share | Superintendent | Superintendent, Director |
| of burials | | and Departmental |
| | | Business Manager |
| | | Quarterly |
| Maintain market share | Superintendent | Superintendent, Director |
| of cremations | | and Departmental |
| | | Business Manager |
| | | Quarterly |

| Percentage of income for the Cemetery and Crematorium compared with the target income of £4.174m (£4.1m 2013/14) | Superintendent | Superintendent, Director and Departmental Business Manager Quarterly |
|--|----------------|---|
| Increase the number of creations using the new fully abated Cremator | Superintendent | Superintendent, Director and Departmental Business Manager Quarterly |